MGMT 4720-01 Negotiation Skills - Spring 2021

Carl Horn, MBA

E-mail: hornc1@seattleu.edu Class Meets: March 29 – June 12

Venue: Combination of Asynchronous and Synchronous

Prerequisite: Integrity, Honesty, Willingness to Learn, Take Risks

Texts: 1. **GETTING TO YES**, Fisher & Ury, 3rd Edition, Penguin Books

ISBN# 9780143118756

2. BARGAINING FOR ADVANTAGE, Shell, 2nd Edition, Penguin Books

ISBN# 9780143036975

Course Purpose:

Problem Solving, Negotiation, and Conflict Resolution are all an integral part of success in today's business environment. Students will learn to develop a strategy based on clear analysis of key stakeholders and their interests, and effective strategic implementation. Students will examine how to manage conflicts, evaluate opposing interests, and develop options for agreement. Critical thinking and clear communication will be emphasized throughout the course. The course is aimed at enabling students to become more effective as negotiators, team members and leaders.

Objectives:

- Enhance Oral and Written Communication Skills
- Increase Self Awareness and Control
- Improve Negotiation Outcomes
- Improve Teamwork
- Interpret Conflicts and Problems as Opportunities

Ethics:

You should author your own work, give credit when quoting the work of others, and NEVER copy anything. Your thoughts and writing may be better than others. Test taking means NEVER seeking unauthorized assistance. Plagiarism and cheating is abhorred and will provide sufficient grounds for dismissal and failing the class.

Class participation:

Is based on the quality and quantity of your contribution to the class discussions. Each student must take responsibility for the success of the class.

Course Methods:

This course is designed to improve negotiation skills through instruction, discussion, readings, reflective and analytical writing, case studies and repeated practice. The class will provide the opportunity for you to increase negotiating effectiveness through improved self-awareness, earned self-confidence and sharpened insightfulness and sensitivity to others. Students will participate in numerous negotiation simulations.

Activity

Assignment	Points
(2) Quizzes	2 x 75 pts. = 150 pts.
(1) Final	150 pts.
Individual Negotiation Episode Paper	100 pts.
Team Negotiation Episode Presentation	150 pts.
Class Participation / Discussion	150 pts.
(4) After Negotiation Reports	50 pts each = 200 pts.
Consulting Firm Sales Pitch / Negotiations	50 + 50 = 100 pts.
Total Possible Points	1,000 pts.

Activities Description

Quizzes and Final

There will be 2 quizzes and a final which will cover the chapters in the texts and the lectures.

Negotiation Episode Paper

You will submit a paper on a negotiation episode you find in a movie, television or through other research. Your paper will be between 600 – 900 words excluding references. Your paper should contain the following information.

- Episode Description
 - Link to Episode with Written Summary
 - · Parties Involved
 - Interests of Each Party
- Types of Negotiation Strategies and Approaches Utilized
- Negotiation Results
- Lessons Learned from Episode

It is expected that your paper will demonstrate your comprehension of the textbook readings and lectures. Include the word count at the end of your paper.

Team Negotiation Episode Presentation

You will be assigned to a team. Your team will choose a negotiation episode and make a presentation to the class during a synchronous class meeting. Your presentation should be 6 - 10 slides and last between 20 and 30 minutes. All team members should participate in the presentation.

Class Participation / Discussion

Students are expected to undertake an active and enthusiastic participation in negotiation simulations, discussion boards on Canvas, discussions during synchronous class meetings, and other activities. The business world expects you to participate. Plan to do so in this course.

After Negotiation Reports (ANR)

There will be four negotiation simulations during our course. The number of students per side will vary from two to four. Prepare and negotiate through the use of email and or synchronous meetings (e.g. Zoom). Professor Carl will inform you of your team composition for each simulation and provide your case information. After each negotiation simulation each student will submit an after-negotiation report through Canvas. The specific questions for each report will be included in Canvas.

Consulting Firm Sales Pitch / Negotiation

Your team will develop and present a sales pitch to a prospective client (Professor Carl). You will then negotiate a contract for your firm with the client.

Grading Scale

Grade	Points
Α	951-1000
A-	926-950
B+	876-925
В	826-875
B-	776-825
C+	751-775
С	701-750
C-	676-700
D	600-675
F	<600

Your grade in this course will be determined based on your performance both in absolute terms and relative to your peers (i.e., fellow students). In the past, the average grade for this course B+. Some students have done better and some worse.

→ In order to earn a passing grade, you are expected to complete ALL projects and assignments on time. Late papers will only be accepted one day after the due date, but they will be subject to a 10% penalty.

Extra credit will not be given under any circumstances. Your success or failure in this course is your responsibility.

Course Schedule

Date	Topic	Live Synchronous Meetings / Readings
		/ Assignments
Week 1	Introduction, Syllabus Review	Zoom 3/31 3:40PM – 5:45PM GTY Intro, Chapters 1,2, Discussion Board 1 on Canvas
Week 2	Attributes of Successful Negotiators, Global Negotiations	Zoom 4/7 3:40PM – 5:45PM BFA Intro, Chapters 1,2,4 GTY Chapters 3,4 Case 1 ANR
Week 3	Interests, Strategy	Zoom 4/14 3:40PM – 5:45PM BFA Chapters 5,7,8,9 Quiz 1, Discussion Board 2 on Canvas
Week 4	Influence, Team Negotiations	Zoom 4/21 3:40PM – 5:45PM BFA Chapter 3,6,10,11 Case 2 ANR
Week 5	BATNA, Standards, Questioning	Zoom 4/28 3:40PM – 5:45PM GTY Chapter 5,6 Case 3 ANR, Discussion Board 3 on Canvas
Week 6	Power, Leverage	Zoom 5/5 3:40PM – 5:45PM Debate Quiz 2
Week 7	Negotiation Episode Papers	Zoom 5/12 3:40PM – 5:45PM Negotiation Episode Papers GTY Chapters 7,8 Case 4 ANR
Week 8	Consulting Firm Negotiations	Zoom 5/19 3:40PM – 5:45PM Consulting Firm Pitch / Negotiations BFA Chapter 12, Discussion Board 4 on Canvas
Week 9	Negotiation Challenges, Salary Negotiations	Zoom 5/26 3:40PM – 5:45PM Negotiation Episode Presentations
Week10	Course Conclusion / Q&A	Zoom 6/2 3:40PM – 5:45PM Negotiation Episode Presentations, Discussion Board 5 on Canvas
Final	Final on Canvas	6/9 4:00PM – 5:50PM

Note: Syllabus may be updated during the quarter

Academic Resources:

Library and Learning Commons (http://www.seattleu.edu/learningcommons/) (This includes: Learning Assistance Programs, Research [Library] Services, Writing Center, Math Lab)

Academic Integrity Tutorial (found on Canvas and SU Online)

Academic Policies on Registrar website

(https://www.seattleu.edu/redhawk-axis/academic-policies/)

- · Academic Integrity Policy
- Academic Grading Grievance Policy
- · Professional Conduct Policy (only for those professional programs to which it applies)

Notice for students concerning Disabilities

If you have, or think you may have, a disability (including an 'invisible disability' such as a learning disability, a chronic health problem, or a mental health condition) that interferes with your performance as a student in this class, you are encouraged to arrange support services and/or accommodations through Disabilities Services staff located in **Loyola 100**, (206) 296-5740. Disability-based adjustments to course expectations can be arranged only through this process.

Office of Institutional Equity

Title IX of the Education Amendments of 1972 (Title IX) prohibits discrimination based on sex in educational programs or activities that receive Federal financial assistance. This prohibition includes sexual misconduct, which encompasses sexual harassment and sexual violence. Seattle U remains committed to providing a safe and equitable learning, living, and working environment. Seattle U offers emergency, medical, and other support resources, as well as assistance with safety and support measures, to community members who have experienced or been impacted by sexual misconduct.

Seattle U requires all faculty and staff to notify the University's Title IX Coordinator if they become aware of any incident of sexual misconduct experienced by a student. For more information, please visit https://www.seattleu.edu/equity/. If you have any questions or concerns, you may also directly contact the Title IX Coordinator in the Office of Institutional Equity (email: oie@seattleu.edu; phone: 206.296.2824) University Resources and Policies